

Council Monitoring Corporate Summary – Q1 2023/24

Council Plan performance targets

Priority	Red	Amber	Green
Driving sustainable economic growth	0	0	25
Keeping vulnerable people safe	0	2	10
Helping people help themselves	1	2	12
Making best use of resources now and for the future	1	1	5
Total	2	5	52

Performance overview Q1 2023/24	Measures off target by department
<p>A pie chart showing the distribution of performance targets for Q1 2023/24. The largest slice is Green, representing 52 targets (88%). The next largest is Amber, representing 5 targets (9%). The smallest is Red, representing 2 targets (3%).</p>	<p>There are 59 measures in the Council Plan. In Q1, 3 departments had measures that were off target.</p> <p>ASCH – 1 Red measure, 2 Amber measures BSD – 1 Red measure, 1 Amber measure CSD – 2 Amber measures</p>

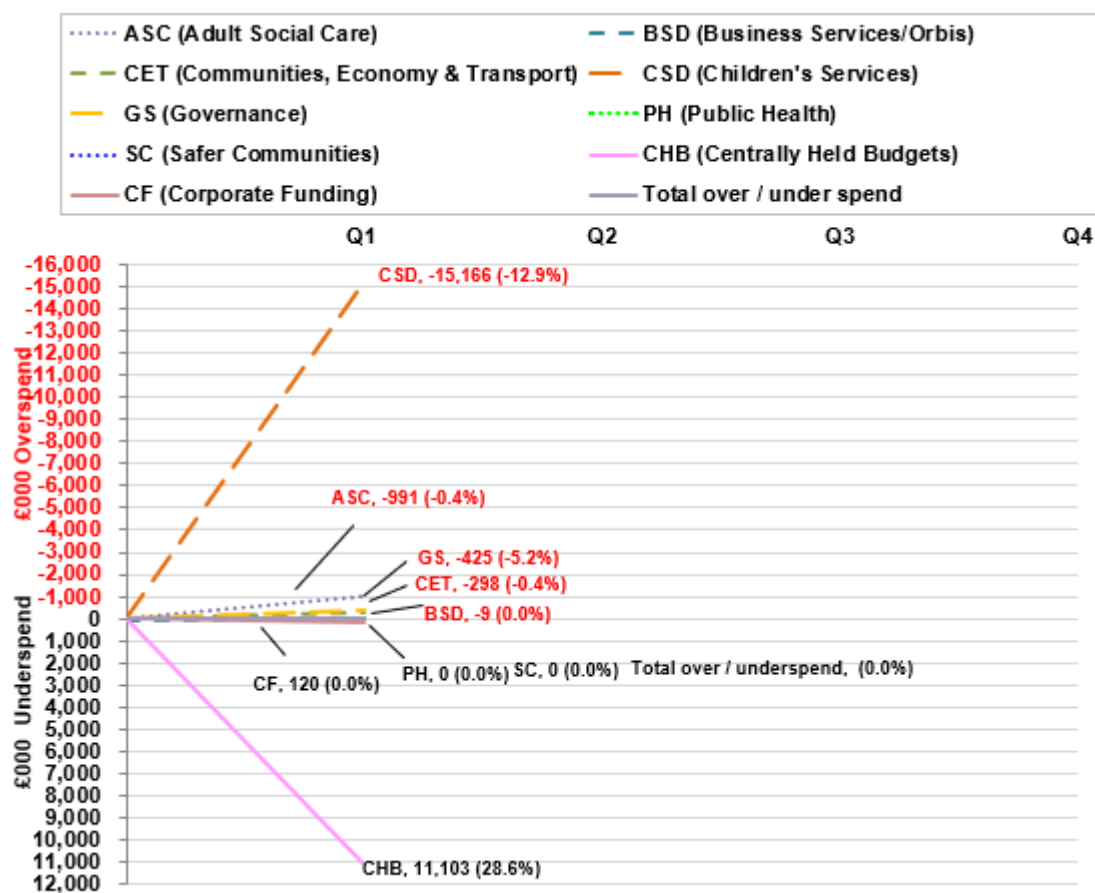
Final Council Plan outturn summary for year ending 2022/23

Four measures were reported as carry overs at the end of Q4 2022/23. Outturns for these measures are now available and the charts below summarise the final year end position for the 54 council plan targets in 2022/23. Where available, performance improvement relative to 2021/22 is summarised under Direction of travel.

2022/23 – Final	Direction of travel since 2021/22
<p>A pie chart showing the final outturn for 2022/23. The largest slice is Green, representing 38 targets (70%). The other slice is Red, representing 16 targets (30%).</p>	<p>A pie chart showing the direction of travel since 2021/22. The largest slice is 'Better (or at max)', representing 27 targets (50%). Other slices include 'Worse' (13, 24%), 'NC' (11, 20%), and 'No Change' (3, 6%).</p>

Direction of Travel key:

No Change: \leftrightarrow , Not Comparable: **NC**, Carry Over: **CO**, Worse: \downarrow , Improved (or at maximum): \uparrow

Revenue budget outturn (net £000)**Revenue budget summary (£000) 2023/24****Services:**

Divisions	Planned Gross	Planned Income	Planned Net	Projected Gross	Projected Income	Projected Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Adult Social Care	338,049	(105,022)	233,027	355,449	(121,431)	234,018	(17,400)	16,409	(991)
Safer Communities	2,030	(909)	1,121	2,030	(909)	1,121	-	-	-
Public Health	33,777	(33,777)	-	32,857	(32,857)	-	920	(920)	-
Business Services / Orbis	54,704	(26,729)	27,975	54,699	(26,715)	27,984	5	(14)	(9)
Children's Services	401,286	(283,902)	117,384	421,399	(288,849)	132,550	(20,113)	4,947	(15,166)
Communities, Economy & Transport	160,725	(88,403)	72,322	163,386	(90,766)	72,620	(2,661)	2,363	(298)
Governance Services	8,920	(747)	8,173	9,364	(766)	8,598	(444)	19	(425)
Total Services	999,491	(539,489)	460,002	1,039,184	(562,293)	476,891	(39,693)	22,804	(16,889)

Centrally Held Budgets (CHB):

Divisions	Planned Gross	Planned Income	Planned Net	Projected Gross	Projected Income	Projected Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Treasury Management	21,630	(7,700)	13,930	21,630	(11,991)	9,639	-	4,291	4,291
Capital Programme	-	-	-	-	-	-	-	-	-
Unfunded Pensions	5,279	-	5,279	4,779	-	4,779	500	-	500
General Contingency	4,880	-	4,880	-	-	-	4,880	-	4,880
Provision for Budgetary Risks	4,272	-	4,272	2,561	-	2,561	1,711	-	1,711
Apprenticeship Levy	772	-	772	772	-	772	-	-	-
Levies, Grants and Other	9,808	(70)	9,738	9,808	(70)	9,738	-	-	-
Debt Impairment	-	-	-	279	-	279	(279)	-	(279)
Total Centrally Held Budgets	46,641	(7,770)	38,871	39,829	(12,061)	27,768	6,812	4,291	11,103

Corporate Funding:

Divisions	Planned Gross	Planned Income	Planned Net	Projected Gross	Projected Income	Projected Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Business Rates	-	(95,090)	(95,090)	-	(95,090)	(95,090)	-	-	-
Revenue Support Grant	-	(4,076)	(4,076)	-	(4,076)	(4,076)	-	-	-
Service Grant	-	(2,916)	(2,916)	-	(3,036)	(3,036)	-	120	120
Council Tax	-	(351,828)	(351,828)	-	(351,828)	(351,828)	-	-	-
Social Care Grant	-	(44,612)	(44,612)	-	(44,612)	(44,612)	-	-	-
New Homes Bonus	-	(351)	(351)	-	(351)	(351)	-	-	-
Total Corporate Funding	0	(498,873)	(498,873)	0	(498,993)	(498,993)	0	120	120

Divisions	Planned Gross	Planned Income	Planned Net	Projected Gross	Projected Income	Projected Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
TOTAL	1,046,132	(1,046,132)	0	1,079,013	(1,073,347)	5,666	(32,881)	27,215	(5,666)
Use of Covid-19 General Funding to cover operational overspend	-	-	-	-	(5,666)	(5,666)	-	5,666	5,666
FINAL TOTAL	1,046,132	(1,046,132)	0	1,079,013	(1,079,013)	0	(32,881)	32,881	0

Revenue Savings Summary 2023/24 (£'000)

Service description	Original Target for 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
ASC	-	-	-	-	-
BSD / Orbis	869	869	659	210	-
CS	-	-	-	-	-
CET	105	910	105	745	60*
GS	-	-	-	-	-
Total Savings	974	1,779	764	955	60
ASC			-	-	-
BSD / Orbis			-	-	-
CS			-	-	-
CET			-	-	-
GS			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings & Permanent Changes	974	1,779	764	955	60

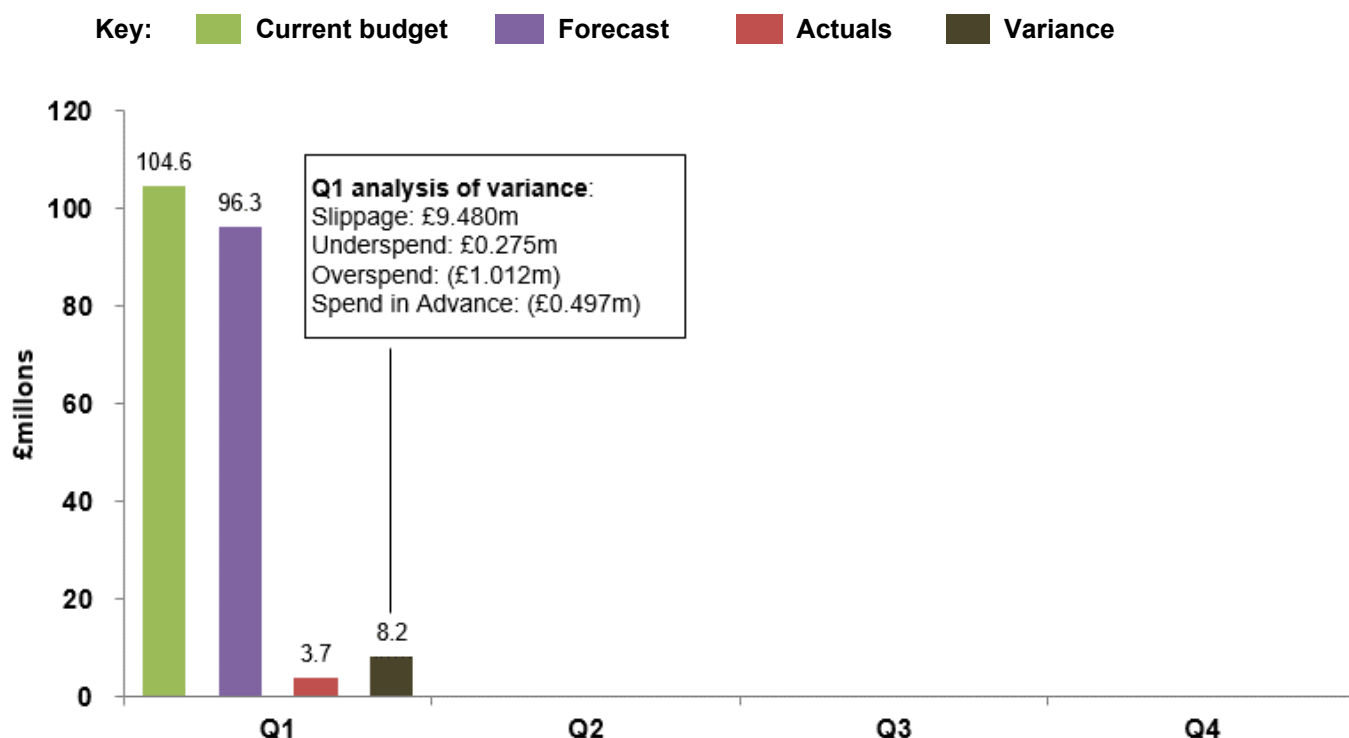
Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
ASC	-	-	0
BSD / Orbis	-	210	210
CS	-	-	0
CET	745	60	805
GS	-	-	0
Total	745	270	1,015

*The Environmental Services saving will not be achieved and will be addressed as part of RPPR next year.

¹ Where agreed savings are reasonably unable to be achieved other permanent savings are required to be identified and approved via quarterly monitoring.

² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Capital Programme (gross £ millions) – approved projects**Capital Programme Summary 2023/24 (£'000)**

	Budget Q1	Actual to date Q1*	Projected 2023/24	Variation (Over) / under Q1 budget	Variation analysis: (Over) / under spend	Variation analysis: Slippage to future year	Variation analysis: Spend in advance
Adult Social Care	2,367	-	2,215	152	-	152	-
Business Services	27,430	2,683	23,132	4,298	275	4,422	(399)
Children's Services	1,215	336	1,447	(232)	(232)	-	-
Communities, Economy & Transport	73,540	723	69,512	4,028	(780)	4,906	(98)
Gross Expenditure (Planned Programme)	104,552	3,742	96,306	8,246	(737)	9,480	(497)
Section 106 and CIL	2,548	-	-	-	-	-	-
Other Specific Funding	10,596	-	-	-	-	-	-
Capital Receipts	817	-	-	-	-	-	-
Formula Grants	31,917	-	-	-	-	-	-
Reserves and Revenue Set Aside	20,369	-	-	-	-	-	-
Borrowing	38,305	-	-	-	-	-	-
Total Funding (Planned Programme)	104,552	-	-	-	-	-	-

*The actual to date position includes accruals relating to previous years expenditure, some of which remains unpaid as at Q1, which distorts the actual amounts relating to the current financial year.

Treasury Management

The Treasury Management Strategy (TMS), which provides the framework for managing the Council's cash balances and borrowing requirement, continues to reflect a policy of ensuring minimum risk, whilst aiming to deliver secure realistic investment income on the Council's cash balances.

The average level of Council funds available for investment purposes during the Q1 was £295.687m. The total amount received in short term interest for Q1 was £3.058m at an average rate of 4.19%, compared to £2.120m at an average rate of 3.31% for Q4 2022/23. The anticipated average investment return for the year has increased to 5.49% from the 4.45% assumed at budget setting, based on the latest forecasts from our external treasury management advisors.

The Bank of England Base Rate was increased twice in Q1 on the 11 May and 22 June to 5.00%. The investment return outlook has improved following market volatility and the potential for increased interest rates in the future, where possible a number of fixed term deposits with banks were placed for periods up to 1 year in Q1 at much improved rates. These investments have been 'laddered' and will mature at different intervals in the next 12 months. This will take advantage of elevated bank rates in future quarters.

In seeking investment opportunities, as defined by the TMS, opportunities have been taken to reinvest in maturing bank deposits that aligns to the United Nations' Sustainable Development Goals (SDGs). In Q1, a total of £20m was reinvested for a duration of six months, maintaining the £30m placed for investment in SDG deposits. We will look to place deals maturing with other local authorities in Q2 if the rates are favourable compared to traditional bank deposits.

No short-term borrowing was required in Q1. The majority of the Council's external debt, totalling £217.910m at Q1, is held as long-term loans. No long-term borrowing was undertaken in Q1, and no further cost-effective opportunities have arisen during Q1 to restructure the existing Public Works Loan Board (PWLB) or wider debt portfolio.

The Treasury Management budget is currently forecasting to underspend by £4.3m. This is based on the position outlined above with regard to balances held and investment returns and slippage on the capital programme reducing the need to borrow externally in 2023/24.

The performance of the Council's treasury management activity, against benchmarks and the key indicators set in the Treasury Management Strategy, as approved by Full Council in its meeting of 7 February 2023, are set out at Appendix 2.

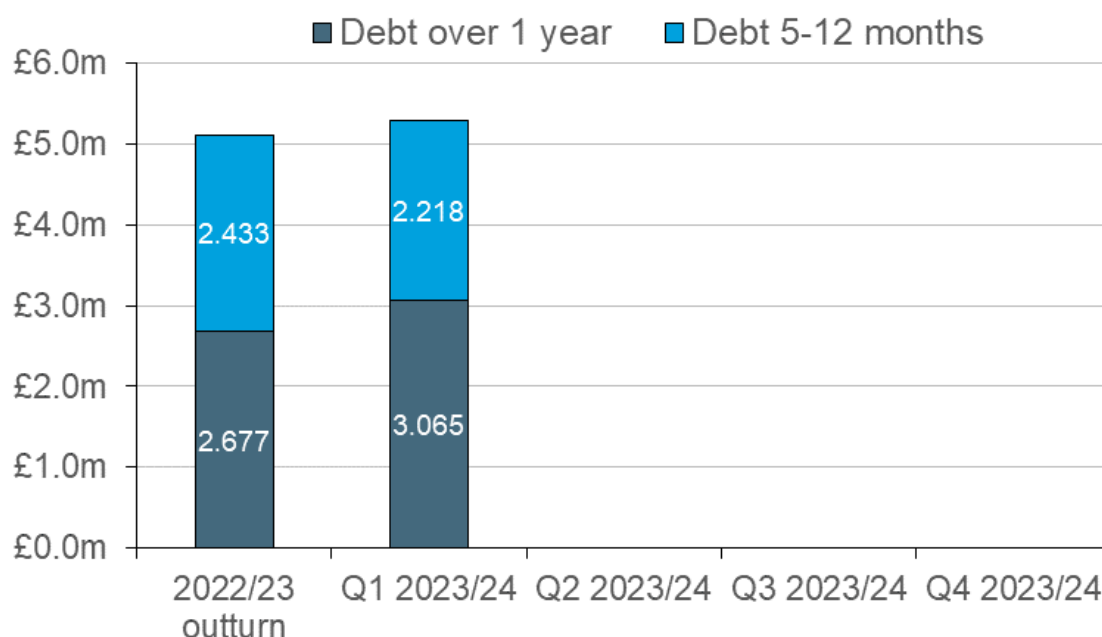
Reserves and Balances 2023/24 (£000)

Reserve / Balance	Balance at 1 Apr 2023	Planned net use at Q1	Forecast net use at Q1	Movement	Estimated balance at 31 Mar 2024
Statutorily ringfenced or held on behalf of others:					
Balances held by schools	20,082	-	-	-	20,082
Public Health	7,812	(1,704)	(1,704)	-	6,108
Other	6,983	(821)	(821)	-	6,162
Subtotal	34,877	(2,525)	(2,525)	-	32,352
Service Reserves:					
Corporate Waste	19,883	(470)	(470)	-	19,413
Capital Programme	13,425	(4,062)	(4,062)	-	9,363
Insurance	7,363	133	133	-	7,496
Adult Social Care	3,099	-	-	-	3,099
Subtotal	43,770	(4,399)	(4,399)	-	39,371
Strategic Reserves:					
Priority / Transformation	17,398	(5,894)	(5,894)	-	11,504
Financial Management	41,880	(9,583)	(9,583) ¹	-	32,297
Subtotal	59,278	(15,477)	(15,477)	-	43,801
Total Reserves	137,925	(22,401)	(22,401)	0	115,524
General Fund	10,000	-	-	-	10,000
Total Reserves and Balances	147,925	(22,401)	(22,401)	0	125,524

¹ currently excludes any transfers relating to Q1 variances

Changes to Fees & Charges

There are no changes to fees & charges.

Outstanding debt analysis (£ millions)

The value of debt aged over 5 months at Quarter 1 has increased by £0.173m to £5.283m compared to the 2022/23 outturn position of £5.110m. The majority £4.595m (86.98%) of all debt over 5 months old relates to Adult Social Care (ASC), which has increased by £0.380m

compared to the 2022/23 outturn position of £4.215m. There has been a decrease of £0.207m of debt over 5 months related to income due to other departments.

Recovery of debt continues to be a high priority with a continual review of systems and processes. Debt recovery related to ASC client contributions can often take a long time due to circumstances of the client e.g. lack of capacity and delays with executors of estates. Regular ASC debt case review meetings ensure that the most appropriate steps are taken to recover debt with sensitivity and consideration of the clients or families concerned, and in accordance with the Care Act.